



A **TATA** Enterprise

DRIVING GROWTH IN SOMERSET AND THE SOUTH WEST

How our battery manufacturing facility will create jobs,
growth, and new opportunities for the region



HOW WE'RE BRINGING JOBS AND INVESTMENT TO SOMERSET THROUGH ADVANCED MANUFACTURING

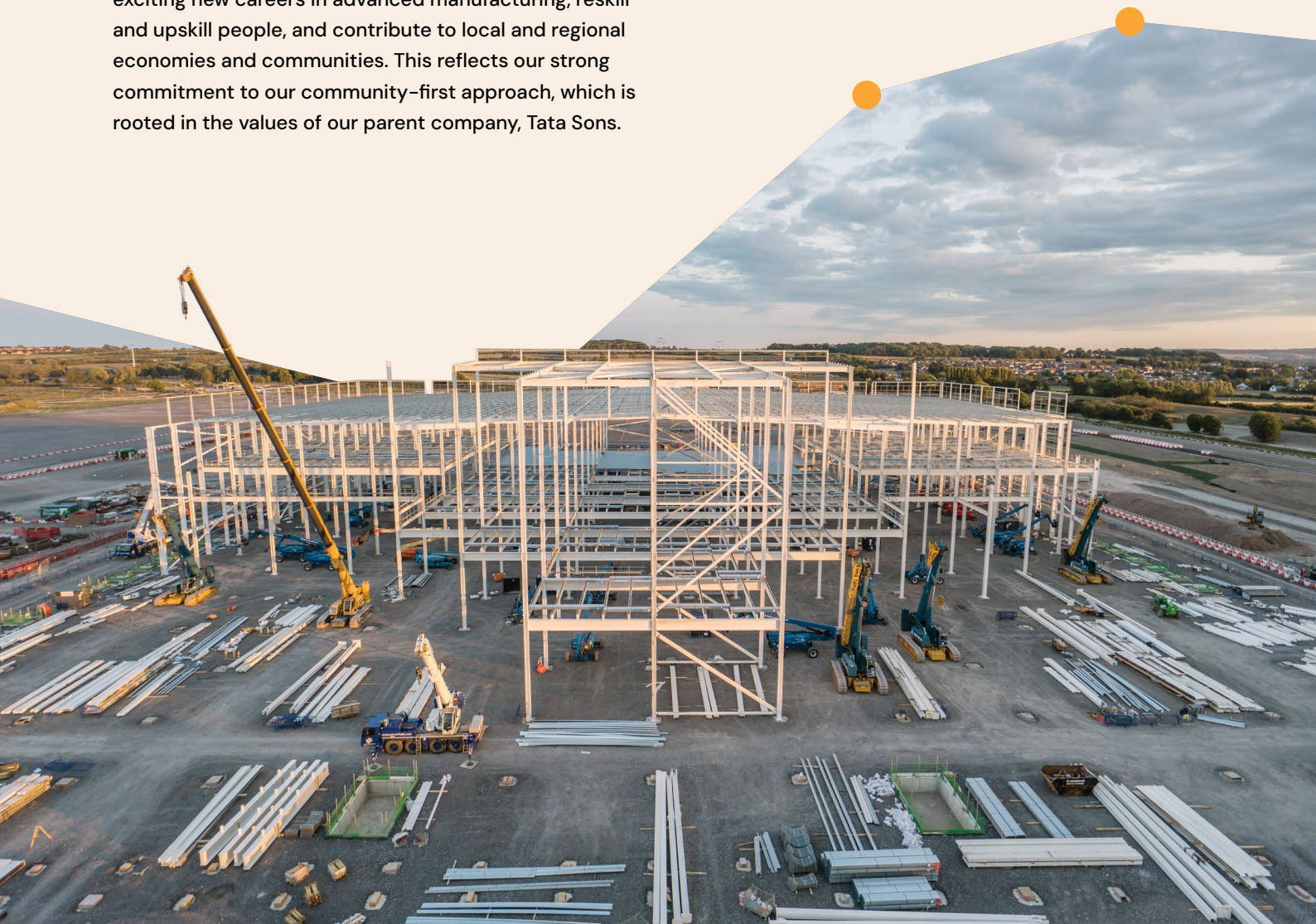
The South West has a strong heritage of manufacturing, industry and innovation. We're proud that Somerset will host our new battery manufacturing facility, and as our site rapidly starts to take shape, it will soon be our turn to contribute to this legacy for many years to come.

Our facility will be the biggest of its kind in the UK and will play a pivotal role in advancing clean technology and sustainable energy. But importantly for local people and communities, our project will create many positive opportunities and benefits for Somerset and the South West.

We will create thousands of new jobs, provide access to exciting new careers in advanced manufacturing, reskill and upskill people, and contribute to local and regional economies and communities. This reflects our strong commitment to our community-first approach, which is rooted in the values of our parent company, Tata Sons.

The full economic benefits from our investment will be significant. Recent independent analysis we commissioned about the site's potential impact shows that our entire facility will generate gross value added (GVA) and employment equivalent to almost 20% of Somerset's total GVA and employment once we are fully operational.

A total of around £540 million in GVA will be generated in the South West during all peak construction years combined for the full site. Once our facility is fully operational, it is expected to generate more than £700 million in economic value annually for the South West.



The development of our first manufacturing building is well underway, with entirely British sourced steel being used for the building frame we are assembling, and we are making good progress with our project plan as we work towards the start of production for our UK anchor customer JLR. Construction of our first manufacturing building will support more than 2,200 direct jobs and around 7,500 jobs in the supply chain, for the duration of the build.

When complete, our first building will create around 1,600 well paid jobs, and we are working closely with our skills partner, University Centre Somerset College Group, to develop the right training solutions for our future workforce. At full capacity, our site will support around 4,000 direct jobs. We will also provide hundreds of apprenticeships, opening up careers in battery manufacturing to the next generation of talent.

As we continue to develop our facility, I want to sincerely thank the communities of Bridgwater, Puriton and Woolavington, and our partners including Somerset Council and the regional business community for their support.

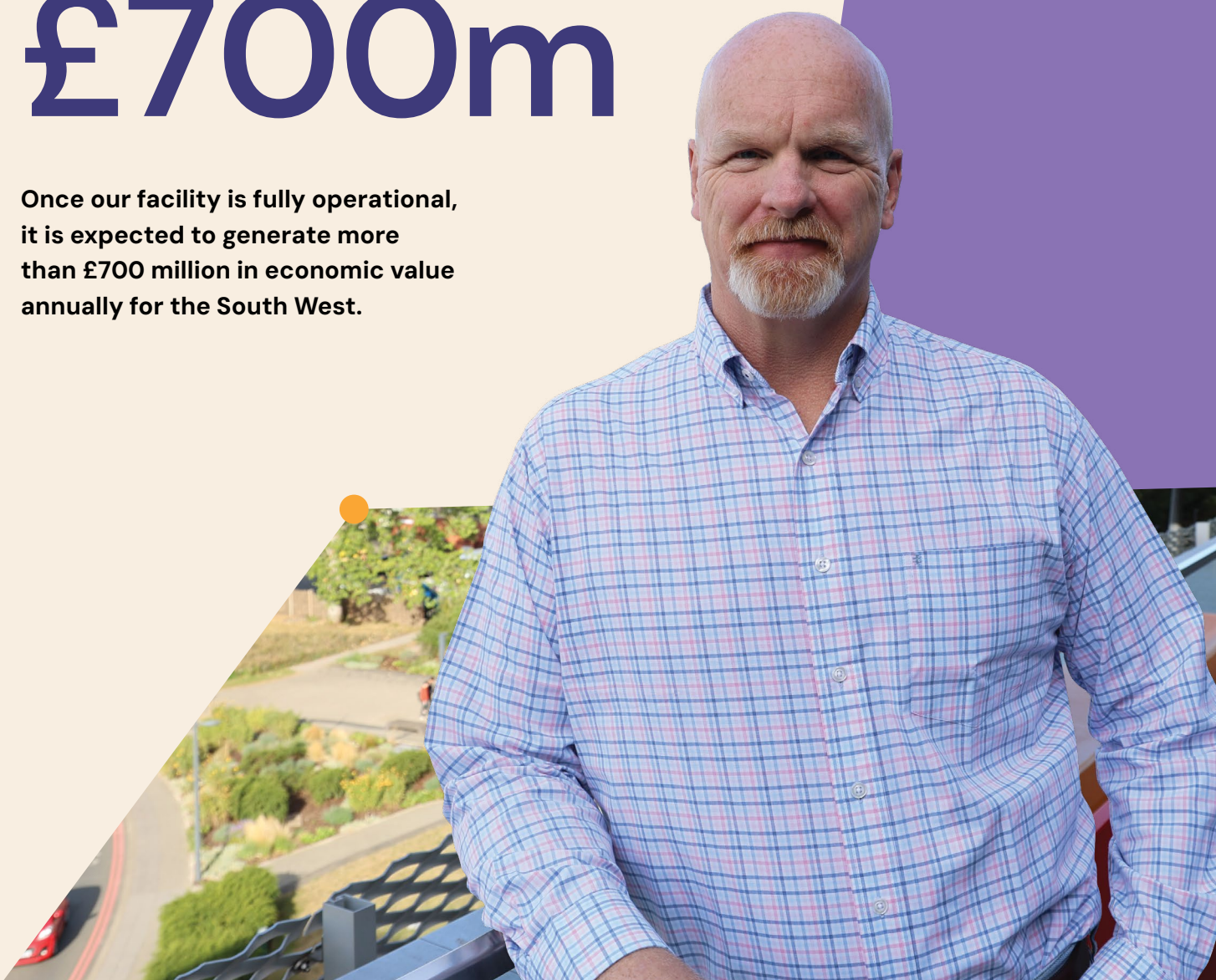
We've come a long way already, but this is just the beginning. We look forward to what's next, and with this continued support, we will build a world-class battery manufacturing facility, and a lasting legacy that Somerset, the South West and the UK can be proud of.

Tom Flack, CEO, Agratas

September 2025

£700m

Once our facility is fully operational, it is expected to generate more than £700 million in economic value annually for the South West.



THE AGRATAS SITE AT A GLANCE

Since we purchased our 308 acre-site, there has been significant groundwork to prepare for the first construction phase. This has involved site levelling, laying foundations and installing drainage infrastructure, and so far, a total of 1.2 million tonnes of stone has been repurposed for these activities. We continue to work collaboratively with our partners on-site to deliver the infrastructure required for a project of this complexity and scale.

June 2025:

More than 19,000 piles were driven into the ground to form the foundations to support the first part of our facility.

June 2025:

Steel frames formed, marking a major milestone in the construction of the facility, and the start of the vertical build.

Mid 2025–mid 2026:

Building assembly continues, including the installation of roof and wall cladding and ground floor slab work.


Late 2025:

Construction work for the main substation starts, delivered by National Grid, which will bring power to the site.

2026 to start of production

Interim electricity connection for Building One goes live (started late 2024).





The first part of development of the site ring road will begin.

Steelwork and cladding work for Building One will be completed.

Building One will be fitted out with state-of-the-art manufacturing equipment that will operate the production lines.

Construction work on the energy infrastructure for Building One and the chemical storage facilities will be completed.

Building One will be operational, and the first battery cells for our anchor customer JLR will be produced.



OUR IMPACT AND THE OPPORTUNITIES OUR SITE IS CREATING

Our battery facility will make a significant contribution to the local economy and prosperity over the coming years, bringing jobs, good salaries, new opportunities and growth to Somerset and the wider South West.

Independent analysis recently produced concludes that this impact will include:

Jobs

- More than **2,200** direct jobs supported during peak construction of the first building (with further direct jobs created for wider site development) and around **7,500** jobs supported in the supply chain.
- Around **4,000** jobs directly supported by our full facility once operational.
- We are taking a local first approach to recruitment for our facility, and these roles will be well paid jobs, which pay above the average both for the manufacturing sector and for the South West.
- Once our full site is operational, we will support around **20,000** jobs in total across the UK, which is the equivalent of **8%** of total employment in Somerset (2023 figures).
- Almost **300** apprenticeships provided by Agratas during 2027–2031, enabling people of all ages to train, retrain, earn and learn, and gain nationally recognised qualifications.

Economic impact (gross value added)

- Total economic impact for the South West of more than **£700 million** annually from our full facility.
- An additional **£540 million** in GVA generated in the South West during peak construction years for the full facility.
- The value generated from our full facility in one year of operations will be equivalent to around **9%** of yearly GVA in Somerset.
- £9 million directly added to Bridgwater's economy and almost **£17 million** to the wider Somerset/South West economy in 2028–29, from spending by Agratas' staff.

2.2k

More than 2,200 direct jobs supported during construction of our first manufacturing building



Sir Ashley Fox
Conservative MP for Bridgwater



Councillor Bill Revans

Leader of Somerset Council and the Liberal Democrat Group

"This investment by Agratas represents a transformational opportunity for Somerset and its economy. We are excited to see the progress made on site. However, projects of this size cannot be constructed without any impacts, so we have strong controls in place to ensure impacts on neighbourhoods and wider locality are minimised.

"We are pleased to see Agratas confirm their commitments to being a good neighbour and implementing a local-first approach. This project must deliver for all, but in particular for local people and businesses. Therefore, we welcome Agratas' promise to upskill and retrain local people across various demographics.

"Through the Local Development Order we have created a requirement for delivery of local benefits, like skills provision and engagement with local supply chains. This will help us build a long lasting legacy for Somerset and raise prospects for all, with particular benefits for our younger generation by creating exciting career paths right here in Somerset."

Councillor Diogo Rodrigues

Leader of the Opposition and the Conservative Group, Somerset Council

"Agratas' investment in Bridgwater offers huge potential for people in Somerset. They will create good jobs and high quality opportunities in their facility. From my previous work with the Chamber of Commerce, I know the scale of their operations will bring major opportunities for small businesses to grow as part of their supply chain. Agratas' emphasis on the local area can have benefits that reach across the economy and local communities."



Councillor Leigh Redman

Leader of the Labour Group, Somerset Council

"This investment by Agratas, in my town, will create a significant number of long term, high value, well paid jobs for local people to access. At the same time, it will also help to continue the education opportunities that started with Hinkley Point C in partnership with Bridgwater & Taunton college (now University Centre Somerset), and many other education bodies, giving local people of every age further opportunities to learn or reskill. We lose too many young people who are forced to move away to learn, often resulting in them staying away to work."

KICKSTARTING NEW CAREERS IN BATTERY MANUFACTURING

For a facility of this size and scale, we need people with a range of skills and experiences. This includes technical skills in automation and data analytics, working with advanced materials and robotics, and the skills needed for operational roles such as HR and logistics.

Developing a safe and skilled workforce to deliver the UK's biggest battery facility

Around 1,600 jobs will be required for Building One, including in operations (which will make up almost 1,000 of these roles), maintenance, quality, technical teams, engineering and logistics:

- We are working to a carefully planned timeline to recruit operational teams, determined alongside construction, equipment procurement, training, and production timings, and are working with partners locally to support our recruitment activities.
- In late 2025, we will invite people to register their interest in working at the facility. More information about opportunities will be shared on agratas.com
- In 2026, we will begin recruiting for our operational teams, with appointments to follow.
- In 2027, we will begin training operational roles that will be in place before the start of production.

Training programmes to close the skills gap

We're committed to opening up access to new opportunities at our facility and we're developing multiple pathways for people to develop new skills and gain experience, and secure long-term, rewarding careers with our business. We will recruit from all backgrounds and will take a community-first approach, working with partners to train people from Somerset and the South West.

This includes providing opportunities for a whole range of people – from those not currently in employment or education, to young people growing up in Bridgwater today, and from people returning to the workplace after career breaks, to those looking to retrain in a new industry:

- We'll work with educational institutions including our official skills partner, UCS College Group, to deliver new, tailored courses.
- Within Agratas, we will deliver bespoke battery skills bootcamps to immerse learners in subjects including battery chemistry, manufacturing workflows, and plant safety. Recruits will then be able to rotate across functions within our battery manufacturing facility and take follow-on specialist training modules.
- We will also provide short courses for people who are interested in applying to work with us which will help upskill and reskill potential candidates before they apply to join skills bootcamps.

1,600 JOBS
Will be required
for building one



Andy Berry CBE

Group CEO, University Centre Somerset College Group

"Agratas offers a transformative opportunity for the University Centre Somerset College Group, our students, and the wider Somerset community. Through our strategic partnership, we are incorporating innovative technologies into our curriculum, launching new training programmes, and strengthening industry links that will prepare our students for the high-value jobs of the future.

This initiative goes beyond education – it's about economic renewal. By aligning our workforce development plans with Agratas' needs, we are helping to create thousands of skilled jobs, boost local enterprises, and ensure our region prospers during the green industrial revolution. Together we will create opportunities across our communities for generations to come."

Building a strong apprenticeships programme

We will provide almost 300 apprenticeships in maintenance and manufacturing from 2027 to 2031. These will provide people with the opportunity to upskill, reskill, and ultimately, choose a long-lasting career in Somerset.

Our apprentices will work with new technologies in an advanced manufacturing facility, earning as they learn on the job, and working alongside senior leaders and gaining a nationally recognised qualification. Salaries will be higher than the median average in the local area. Level 4 and degree apprenticeships are designed to set people up well to progress smoothly into full-time employment with us. We will announce details of apprenticeships for future years in due course.

Providing this pathway is important as the UK is facing a skills shortage that urgently needs to be addressed.

Often the manufacturing sector emerges as the hardest hit – here, in the South West, for example, around 40% of manufacturing vacancies are unfilled because of a lack of skills.

The independent analysis we've commissioned shows that when more people receive training, the local economy grows faster. Even a small increase in the number of trained workers can raise productivity – more so than simply working longer hours or investing in equipment. That's why the training and upskilling we're investing in won't just fill skills gaps. It will also help boost local economic growth and job opportunities and equip people with the skills they need.



BEING A GOOD NEIGHBOUR

We're mindful that building a facility of this size and scale is a big operation and contributes to increased traffic on local roads and generates noise from construction work. We're working with a range of partners to minimise disruption, and to reduce impact on the local community, our teams and contractors are:

- Ensuring vehicles access our site via the new roundabout on Enterprise Way, directing traffic away from local villages.
- Following our Demolition and Construction Environmental Management Plan, which includes measures to mitigate and manage any effect of the construction of our facility on the environment, such as dust suppression, tracking carbon emissions, and protecting habitats wherever possible on-site.
- Carefully managing delivery times, informed by best practice in the industry, and taking on feedback from local stakeholders and Somerset Council.
- Monitoring noise and vibration levels. We also model the noise produced by every planned site activity and schedule work accordingly (for example, we don't carry out noisy work on Sundays).
- Using 'sound reduced' generators and electric plant (rather than combustion engines) wherever we can.

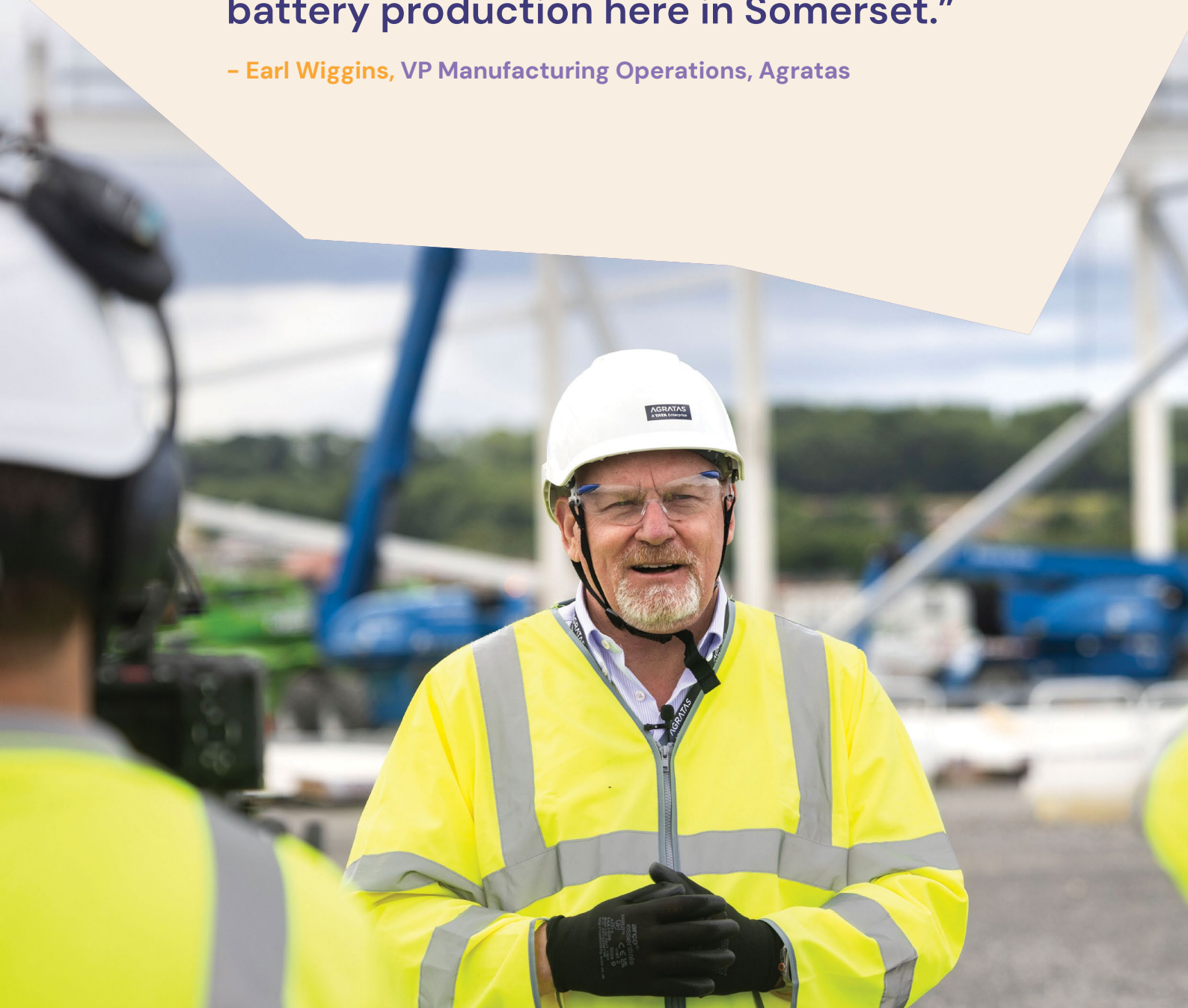
Helping the local community make their mark on the Agratas site

From autumn 2025, we'll be working with pupils at local primary schools to create two murals that will be displayed at the entrance to the Agratas site.



“We are at a defining moment in the construction of the facility. The first steel frames have risen on-site, and the vertical build is now fully underway. We are immensely proud of the progress our teams and partners have made to date, and excited to see the facility taking shape as we move one step closer to delivering sustainable, world-class battery production here in Somerset.”

– Earl Wiggins, VP Manufacturing Operations, Agratas



WORKING WITH OUR LOCAL SUPPLY CHAIN

We will make a significant impact in the South West through our supply chain activities and spending. Construction of Building One will support more than 11,000 jobs directly, indirectly through supplier spending, and through induced impacts from spending by employees. In the peak year of activity, construction will support more than 3,000 of these jobs in the South West, equivalent to around 20% of jobs in Somerset's construction sector. A single year of peak construction activity for Building One will add around £176 million to the South West's economy.

From piling engineers to crane operators, to caterers and cleaners, we take a community-first approach and are working with businesses from across the South West, alongside our primary delivery partner leading the construction of Building One, Sir Robert McAlpine.

Hopkins Concrete Ltd

Provides concrete directly from its state-of-the-art facility in Bridgwater. The plant is in a prime position on the edge of the M5 motorway, allowing easy access to this and other locations across the South West. Part of the Tarmac Group, Hopkins Concrete has been established in Somerset for 50 years and supplies ready mixed concrete and aggregates, with 90 employees on-site in Bridgwater.

S Roberts Group

Is a family-run local waste management business established in Bridgwater since 1930 and is an integral part of our work on the site. They are local leaders in the recycling of commercial waste, and the company has invested in state of the art recycling equipment, enabling them to separate, recycle and recover up to 98% of all the waste collected. The company employs approximately 70 people from the Bridgwater area and all teams are involved in activities on the Agratas project.

Kelston Sparkes Group

Are based just over the Mendip Hills in North Somerset, and they work across the site and are responsible for groundworks, earthworks and drainage infrastructure. The materials from existing structures and other local sites are recycled, repurposed and re-used in the groundworks. One example of this is the crushing and stockpiling of 400,000 tonnes of recycled concrete for the platform of the facility, avoiding this going to landfill.

"This is an exciting project for both Kelston Sparkes and the surrounding area and one that we are extremely proud to be involved in. We directly employ 50 staff for this site, all from the Somerset region and we use several local SMEs in our supply chain, including Montana Scaffolding from Cossington and JD Pope plant hire from Highbridge."

David Swann, Director at Kelston Sparkes



"The Agratas battery facility marks a pivotal moment for the UK economy, bringing high-value manufacturing, cutting-edge innovation, and long-term technological growth to the South West. As proud Partner members of the Sedgemoor Chamber of Commerce, Agratas exemplifies the kind of strategic investment that transforms regions and is a valued collaborator in our shared mission to connect, promote & support our business community. The Chamber is committed to working closely with Agratas and their suppliers to ensure the region benefits fully from this vital development."

Roger Smith, General Manager of Sedgemoor Chamber of Commerce



Claire Pearce

Chair of the South West Business Council

"The South West is an exciting and dynamic region that is attracting ambitious businesses from across the UK and beyond. The business community and the local authorities in the region have worked to support and deliver this project over many years. It has been a long and complex process to move this site into development but it's fantastic to see the first major construction work taking place. The Agratas facility will generate vital opportunities for partnership, trade and investment that have strategic importance to the region."

Leather & Lace Bar & Grill in Chilton Polden, near Bridgwater

Julia Wright and Peter Skinner are the proud owners of the popular Leather & Lace Bar & Grill in Chilton Polden, near Bridgwater, and the driving force behind our on-site catering service, Pit Stop.

This collaboration began with a team outing to their restaurant, where a friendly chat about the facility build sparked an idea. Inspired by the conversation, Julia and Peter purchased an airstream catering van to bring their delicious food straight to our construction site during the early build phase. Their catering company, PJU will also be expanding into the new temporary site offices that are under construction.

"It's been fantastic to support Agratas with fresh, locally sourced food and be part of this exciting project. We're extremely excited to grow with them as the project progresses, and we can't wait to serve their teams delicious meals when we have a proper kitchen on-site. Being involved in this project has allowed us to significantly expand our team, which is so rewarding. It's wonderful to provide opportunities for more lovely local people."

Julia Wright, Leather & Lace Bar & Grill



UPCOMING SUPPLIER CONTRACTS

Sir Robert McAlpine, our delivery partner for Building One development, is expanding local procurement for project work. While there is a lot happening on-site with the steelwork well underway, we're still at the early stages of construction. The next stage involves the procurement of the following as activity ramps up in 2026:

- Drainage and concrete work
- Mechanical and electrical services
- Plumbing
- Labour, to supplement the team already on-site
- Material supply

These work packages will be advertised on a dedicated procurement portal for the Building One construction and Sir Robert McAlpine will continue to engage with the local business community and chambers of commerce to ensure that our community-first aims are met. For more information, visit: srm.com/agratas-bridgwater/

METHODOLOGY

The research included in this report was commissioned by Agratas from Capital Economics, an independent macroeconomics research consultancy. Capital Economics provides research on Europe, the Middle East, United States, Canada, Africa, Asia and Australasia, Latin America, and the United Kingdom, as well as analysis of financial markets, commodities and the consumer and property sectors.

This report provides estimates of the economic contribution of Agratas' Bridgwater battery manufacturing facility over the construction and operational phases for the full facility. To do this, Capital Economics produced a bespoke model based on the Office for National Statistics'

input-output tables and used a combination of internal data from Agratas, and official public data on the labour market, national accounts, and household expenditure.

Capital Economics estimates direct impacts from Agratas' own activities, the impacts from spending on suppliers ('indirect' impacts), and the impacts from the spending by employees working at the facility ('induced' impacts). This is done for both the construction and operation of the facility, and impacts are estimated locally, regionally, and nationally. Finally, Capital Economics projected all impacts over 25 years, scaling by using average GDP growth, Agratas' spending and wage data.

